COMPETITION TRIBUNAL TRIBUNAL DE LA CONCURRENCE NosfpcT490991 REGISTRAR - REGISTRAIRE #161(c) OTTAWA, ONT.

#### COMPETITION TRIBUNAL

IN THE MATTER OF an application by the Investigation and Research for Director of orders pursuant to section 92 of the Competition Act, R.S.C. 1985, c.C-34, as amended;

AND IN THE MATTER OF the direct and indirect acquisitions by Southam Inc. of equality PETITION TRIBUNAL interests in the businesses of publication LA CONCURRENCE Vancouver Courier, the North Shore News and the Real Estate Weekly No. du dossier

**BETWEEN:** 

THE DIRECTOR OF INVESTIGATION AND RESEARCH

No. de la pièce Filed on

Director

Exhibit No.

Registrar Greffier Applicant

- and -

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original document. / LTD., NORTH SHORE FREE PRESS LTD., SPECIAL copie conforme au document original original copie conforme au document original.	<b>TY</b>
CODIE CONforme au clean PUBLISHEAUSE INC., ELTY PUBLICATIONS LTD.	

Dated this / Fait ca. jour de Siplember 19 9/

Respondents

AFFIDAVIT

For Registrar, Competition Tribunal/

Pour Registraire, Tribunal de la concurrence

I, EDWIN BOLWELL, Consultant, of 33 Harbour Square, Suite 2016, in the City of Toronto, in the Province of Ontario, MAKE OATH AND SAY AS FOLLOWS:

(a) That I am publishing industry consultant and President of Edwin Bolwell & Associates Ltd., consultants and attached hereto and marked as Exhibit "A" to this Affidavit is a copy of my Resume.

- (b) Ι have been retained by the Director of Investigation Research connection with this and in proceeding to provide a report on the newspaper industry in Canada and, specifically, on the newspaper markets of the City of Vancouver, in the North Shore and the Lower Mainland of British Columbia.
- That attached hereto and marked as Exhibit "B" to (b) this Affidavit is the public, corrected, version of Exhibit "B" to my Affidavit dated August 16, 1991.

SWORN BEFORE ME at the City of Vancouver, in the Province) of British Columbia, this 4th day of September, 1991.

A Commissioner for taking Affidavits for British Columbia.

EDWIN BOLWELL

### EDWIN BOLWELL

Edwin (Ted) Bolwell is a publishing industry consultant with an extensive, accomplished background as a senior executive with some of North America's major publications.

His staff positions have included:

- \* Editorial director of Canada's largest daily newspaper chain.
- \* Editor of one of the biggest newspapers in the U.S.
- \* Managing editor of Canada's largest newspaper.
- \* Senior editor at Time magazine in New York.
- \* An assistant editor at the New York Times.

In recent years, he has declined such appointments as publisher at various major Canadian newspapers, publisher of a major national magazine, and president of a large chain of weekly suburban newspapers.

Instead, he has headed Edwin Bolwell & Associates Ltd., a consulting firm he established to assist owners of newspapers and magazines in all areas of their operations, including strategic planning, market research and repositioning, senior staffing, product redesign, marketing and promotion, acquistions and startups.

His clients have included Hearst newspapers in the U.S., and, in Canada, Southam Newspapers, the Toronto Star, the Financial Post, TV Guide, NOW magazine and Dumont Publications (a Quebec-based weekly newspaper chain).

He also has clients in Australia, and has been called upon by the Canadian Ministry of Consumer & Corporate Affairs as a publishing industry expert, most notably in a major inquiry involving the Thomson and Southam newspaper groups.

This is Exhibit "A" referred to in the afficiavit of Edwin Bolwell sworn before me at Vencouver this 4th day of September 1991

Many School A Commissioner for taking Affidavits for British Columbia

# EDWIN BOLWELL

bour Square Suite 2016 Toronto, Canada M5J 2G2

Telephone: (416)869-0157

#### CAREER

#### Since 1981 EDWIN BOLWELL & ASSOCIATES LTD.

# President

A consulting firm that specializes in assisting newspapers and magazines to increase readership.

Among services provided: market & reader studies, redesign, content changes (including development of new sections, new magazines, new TV guides), staff assessments, systems reorganization, marketing strategies and planning, promotion & advertising planning and execution.

Clients have included Hearst Newspapers, Southam Newspapers, TV Guide (Canada), the Financial Post and NOW magazine.

#### 1978-1980 F. P. PUBLICATIONS LIMITED, TORONTO

#### Editorial Director

Reporting directly to president of Canada's biggest newspaper chain, was responsible for overall editorial standards of group's nine dailies.

Accomplishments included dramatic revival of three ailing newspapers in competitive markets. Major overhauls of products and personnel resulted in two of the largest circulation gains in Canadian newspaper history. Also created widely acclaimed F.P. News Service.

Other duties included advising the F.P. president on marketing strategies; exploring the development or acquisition of new publications, both newspapers and magazines; planning and interpreting readership studies; assisting in the hiring and development of publishers and key editorial personnel.



Also served as one of two F.P.-designated directors on board of Today magazine, a national weekly newspaper supplement (circ. 2,700,000), jointly owned by F.P., Southam and Torstar.

#### 1977

#### NEW YORK POST

## Editor

Hired by Publisher Rupert Murdoch two weeks after he took over the paper. Mandate, as the top-ranking editor, was to revitalize the paper to attract new readers and advertisers.

Editorially, accomplishments included enlivening the paper with crisper, tighter news stories, new features, new design, new talent.

Administratively, accomplishments included extensive reorganization of editorial staff (some 250) and operating procedures; establishing more effective working relationships with other departments.

Circulation gained more than 100,000 in six months.

Left in dispute with publisher over paper's tone.

#### 1976

# TIME MAGAZINE, NEW YORK

#### Senior Editor

Responsible primarily for planning and producing contents of Press, People and Living sections. Also senior-edited, occasionally, Art, Behavior, Cinema, Education, Environment, Medicine, Music, Religion, Sexes, Science, Showbusiness, Television and Theater sections.

#### 1974-1976

#### THE TORONTO STAR

## Managing Editor

Responsible for planning, producing all editorial content except that on editorial page and letters to the editor; recruitment and development of staff of 325; preparation and administration of \$9,000,000 budget.

As member of executive committee and various special committees, also deeply involved in corporate planning and strategy.



Editorially, accomplishments included innovative use of graphics and editing techniques to make paper more attractive to readers; introduction of several successful new features. Under my direction, Star won four National Newspaper Awards (Canada's equivalent to the Pulitzers) and numerous other awards.

Administratively, accomplishments included extensive reorganization of staff to increase quality and productivity. At same time, significantly improved staff morale.

Note: Underwent in California, 1974, management training course conducted by distinguished industrial psychologist Robert B. Morton.

# 1969-1973 <u>TIME MAGAZINE, NEW YORK</u>

# Acting Senior Editor

Responsible primarily for Education, Law and Religion sections. Also edited, occasionally, World, Press, People, Showbusiness, Cinema and Music sections.

#### Associate Editor

In this capacity was, progressively, Press Editor, Color Projects Editor, Sports Editor (responsible for Munich Olympics coverage), Associate World Editor. Wrote cover stories on Australian Prime Minister Gough Whitlam, Argentina's Juan and Isabelita Peron, and Women's Wear Daily Publisher John Fairchild.

# 1967-1969 THE NEW YORK TIMES

#### Assistant Metropolitan Editor

Shared responsibility for news coverage of New York City, New York State, New Jersey and Connecticut. Devised new plan to cover suburbs.

#### Assistant Cultural News Editor

Shared responsibility for coverage and editing of theater, movies and other entertainment news.



# Assistant Women's Editor

Shared responsibility for coverage and editing of family, food, fashion, furnishings news.

Note: Was among small team of editors who conceived and produced prototype of evening paper then contemplated by New York Times.

# 1958-1966 THE GLOBE AND MAIL, TORONTO

Posts included Editor of the Globe Magazine (the paper's own weekly roto supplement), National Editor, Foreign Editor, City Assignments Editor, Picture Editor, Western Canada Bureau Chief, Political Reporter.

<u>Note</u>: From 1961 to 1966 was, periodically, guest political commentator for Canadian Broadcasting Corporation on national television and radio.

1958 ONTARIO HYDRO-ELECTRIC POWER COMMISSION, TORONTO

Information Officer. Wrote speeches for Chairman, prepared material for commission publications.

1957 CANADIAN BROADCASTING CORPORATION, TORONTO

Radio News Editor. First job in Canada. Prepared national and regional newscasts.

1951-1957 THE HERALD, MELBOURNE, AUSTRALIA

General and sports reporter. Chief reporter on Melbourne Olympics. Twice runner-up in national honors for cadet reporters.

EDUCATION University of Melbourne. Journalism course.
Haileybury College, Victoria, Australia. Boarder.
Matriculated with second-highest marks in school.

PERSONAL

Born Melbourne, Australia, November 7, 1932.

Divorced. Two adult children, Farley and Nicole.

Special interests include music (classical to contemporary), theatre, reading, cooking, sports.

Very active tennis player, occasional sailor.

(Ghosted 1975 book on tennis for former Australian Davis Cup captain Harry Hopman.)

Formerly very active in track & field, Australian

Rules football, cricket.